

SILVER SPRING, MARYLAND

FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2021



Independent Auditors' Report

Board of Directors Born Free USA United with Animal Protection Institute Silver Spring, Maryland

Opinion

We have audited the accompanying financial statements of Born Free USA United with Animal Protection Institute (the Organization), which comprise the statement of financial position as of December 31, 2021, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Born Free USA United with Animal Protection Institute as of December 31, 2021, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

ı

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a quarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Bethesda, Maryland June 28, 2022

Certified Public Accountants

Mulli Pc

Statement of Financial Position December 31, 2021

Assets

Cash and Cash Equivalents Grants and Contributions Receivable Accrued Interest Inventories Prepaid Expenses and Deposits Investments Property and Equipment - Net Security Deposits	\$ 335,951 65,551 4,846 5,697 15,880 715,656 1,233,415 5,954
Total Assets	\$ 2,382,950
Liabilities and Net Assets	
Accounts Payable Pass-Through Payables Accrued Expenses EIDL Note Payable Note Payable Other Deferred Rent	\$ 91,394 97 80,010 149,259 36,324 13,283
Total Liabilities	370,367
Net Assets Without Donor Restrictions With Donor Restrictions - Perpetual	1,889,072 123,511
Total Net Assets	2,012,583
Total Liabilities and Net Assets	\$ 2,382,950

See accompanying Notes to Financial Statements.

Notes to Financial Statements December 31, 2021

Born Free USA United with Animal Protection Institute Statement of Activities For the Year Ended December 31, 2021

_	Without Donor Restrictions					Total
Support						
Grants and Contributions	\$	971,850	\$	19,105	\$	990,955
Contributions - PPP Forgivable Loan		180,248		-		180,248
Bequests		479,242		-		479,242
Investment Income - Net		125,914		-		125,914
Special Events, Net of Related						
Expenses of \$707		20,114		-		20,114
Other		32,899		-		32,899
Net Assets Released						
from Restrictions		8,000		(8,000)		
Total Revenues		1,818,267	11,105		1	,829,372
Expenses Program Services						
Education and Advocacy		766,994		_		766,994
Rescue & Care		929,166		_		929,166
Total Program Service		,				,
Expense		1,696,160	1		1	,696,160
Supporting Services						
General and Administration		162,730		-		162,730
Fundraising		275,087				275,087
Total Supporting Service						
Expense		437,817				437,817
Total Expenses		2,133,977		-	2	2,133,977
Change in Net Assets		(315,710)		11,105		(304,605)
Net Assets, Beginning of Year		2,204,782		112,406	2	2,317,188
Net Assets, End of Year	\$	1,889,072	\$	123,511	\$ 2	2,012,583

See accompanying Notes to Financial Statements.

Statement of Functional Expense For the Year Ended December 31, 2021

	 cation and dvocacy	Rescue & Care /		_	General & Administrative		ındraising	Total
Personnel	\$ 301,397	\$	452,547	\$	100,466	\$	150,699	\$ 1,005,109
Consulting and Professional Fees	371,520		26,235		30,904		49,600	478,259
Veterinary Care	-		112,713		-		-	112,713
Office Expense	7,958		74,151		2,653		30,390	115,152
Animal Feed	-		131,512		-		-	131,512
Occupancy	13,385		20,327		4,462		7,048	45,222
Conferences and Travel	234		2,932		78		1,101	4,345
Telecommunications	-		-		-		-	-
Insurance	11,115		16,672		3,705		5,557	37,049
Board of Directors	132		198		44		67	441
Advertising and Promotion	5,482		8,223		1,827		2,741	18,273
Other	20		30		7		10	67
Depreciation and Amortization	 55,751		83,626		18,584		27,874	185,835
Total	\$ 766,994	\$	929,166	\$	162,730	\$	275,087	\$ 2,133,977

See accompanying Notes to Financial Statements.

Statement of Cash Flows For the Year Ending December 31, 2021

Cash Flows from Operating Activities	
Increase (Decrease) in Net Assets	\$ (304,605)
Adjustments to Reconcile Increase (Decrease) in Net Assets	
to Net Cash Provided by (Used in) Operating Activities	
(Gains) Losses on Investments	(110,765)
Change in Deferred Rent	(2,064)
Depreciation and Amortization	185,835
(Increase) Decrease in Assets	
Grants and Contributions Receivable	38,581
Inventories	6,419
Prepaid Expenses and Deposits	(6,425)
Increase (Decrease) in Liabilities	F0 0F0
Accounts Payable	58,050
Pass-Through Payables	(11,000)
Accrued Expenses	16,733
Net Cash Provided by (Used in) Operating Activities	 (129,241)
Cash Flows from Investing Activities	
Purchases of Investments	(268,565)
Proceeds from Sale of Investments	638,779
Purchases of Property and Equipment	 (262,123)
Net Cash Provided by (Used in) Investing Activities	 108,091
Cash Flows from Financing Activities	
Principal Payments on EIDL Note Payable	(641)
Principal Payments on Note Payable - Other	(5,178)
Proceeds from Note Payable - Other	 4,952
Net Cash Provided by (Used in) Financing Activities	(867)
Increase (Decrease) in Cash and Cash Equivalents	(22,017)
Cash and Cash Equivalents, Beginning of Year	357,968
Cash and Cash Equivalents, End of Year	\$ 335,951
See accompanying Notes to Financial Statements.	

Notes to Financial Statements December 31, 2021

1. ORGANIZATION

Born Free USA United with Animal Protection Institute (the Organization) formerly Animal Protection Institute, is a nonprofit corporation established in 1968 that aims to end the suffering of wild animals in captivity, rescue individual animals in need, protect wildlife in their natural habitats, and encourage compassionate conservation globally. The Organization also operates a Primate Sanctuary in Texas for rescued monkeys.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying financial statements are presented in accordance with the accrual basis of accounting, whereby revenue is recognized when earned and expenses are recognized when incurred.

The financial statements of the Organization have been prepared in accordance with U.S. generally accepted accounting principles (US GAAP), which requires the Organization to report information regarding its financial position and activities according to the following net asset classifications:

<u>Net Assets Without Donor Restrictions:</u> Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be used at the discretion of management and the Board of Directors.

<u>Net Assets With Donor Restrictions:</u> Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statements of activities.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash Equivalents

The Organization considers as cash equivalents all highly liquid investments, which can be converted into known amounts of cash and have an original maturity of three months or less.

Notes to Financial Statements December 31, 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Grants and Contributions Receivable

Unconditional grants and contributions receivable expected to be collected within one year are recorded at net realizable value. Unconditional grants and contributions receivable expected to be collected in future years are initially recorded at fair value using present value techniques incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. In subsequent years, amortization of the discounts is included in contribution revenue in the statements of activities. The allowance for uncollectable grants and contributions receivable is based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Grants and contributions receivable are written off when deemed uncollectable. At December 31, 2021, there was no allowance for uncollectable grants and contributions receivable.

Grants and contributions receivable are expected to be collected within one year.

Inventories

Inventories consist of educational and promotional materials and are recorded at the lower of cost or market, using the first in, first out method.

Investments

Investments are carried in the aggregate at fair value. All unrealized and realized gains and losses, interest, and dividends, including amounts earned on restricted net assets, are recorded as either without donor restrictions or with donor restrictions.

Property and Equipment

Property and equipment are capitalized at cost if unit costs exceed \$1,000. Otherwise the items are expensed when paid, including repairs and maintenance. Depreciation and amortization are computed on the straight-line method over the estimated useful lives ranging from three to twenty years. Depreciation and amortization expense for the year ended December 31, 2021 was \$185,835.

Revenue Recognition

Grants awarded by the federal government, which are generally considered nonreciprocal transactions restricted by sponsors for certain purposes, are recognized as revenue when qualifying reimbursable expenses have been incurred and conditions under the agreements are met. Organization has elected the simultaneous release policy available under ASU 2018-08 for donor-restricted contributions that were initially conditional contributions, which allows a not-for-profit organization to recognize a restricted contribution directly in net assets without donor restrictions if the restriction is met in the same period that the revenue is recognized.

Notes to Financial Statements December 31, 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue Recognition (Continued)

Contributions, including unconditional promises to give, are recognized as revenues in the period received or pledged. Conditional promises to give are not recognized until the conditions on which they depend are substantially met. Contributions of assets, other than cash, are recorded at their estimated fair value at the date of gift. Contributed services and materials are recorded at their estimated fair value if they would otherwise be purchased if not provided by donation and provided by professionals in their field. Management considers all outstanding contributions receivable amounts to be fully collectible. Accordingly, an allowance for doubtful accounts has not been established.

Bequests on unsettled estates are not reported until the estate has been approved in probate.

During the year ended December 31, 2021, the Organization received a \$180,248 second draw from the from the Small Business Administration's (SBA) Paycheck Protection Program (PPP). The forgivable loan is a conditional contribution that can be recognized as revenue when the underlying conditions are met. The Organization has elected to treat the incurring of eligible expenses as the condition. During the year ended December 31, 2021, the Organization reported \$180,248 as contribution revenue.

There were no unrecognized conditional contributions as of December 31, 2021.

Functional Expense Allocation

The costs of program and supporting services activities have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Accordingly, occupancy and office expenses, depreciation and amortization, information technology costs, and insurance have been allocated among the programs and supporting services benefits allocated on the basis of employee time and effort.

Income Taxes

The Organization is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code and Section 23701(d) of the California Revenue and Taxation Code.

The accounting standard on accounting for uncertainty in income taxes addresses the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements. Under that guidance, the Organization may recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by taxing authorities based on the technical merits of the position. Examples of tax positions include the tax-exempt status of the Organization and various positions related to the potential sources of unrelated business taxable income (UBIT).

The tax benefits recognized in the financial statements from such a position are measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement. There were no unrecognized tax benefits identified or recorded as liabilities for at December 31, 2021.

Notes to Financial Statements December 31, 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income Taxes (Continued)

The Organization's policy would be to recognize interest and penalties, if any, on tax positions related to its unrecognized tax benefits in income tax expense in the financial statements. No interest and penalties were assessed or recorded during 2021.

Generally, the Organization is no longer subject to U.S. federal or state examinations for returns filed before 2018.

Recently Issued Accounting Pronouncement

In February 2016, the FASB issued ASU 2016-02, *Leases*. The update requires a lessee to recognize a right-of-use asset and lease liability, initially measured at the present value of the lease payments, in its statements of financial position. The guidance also expands the required quantitative and qualitative lease disclosures. The guidance is effective beginning in 2022.

Subsequent Events

Management has evaluated subsequent events through June 28, 2022 the date which the financial statements were available to be issued. The accompanying financial statements recognize the effects of subsequent events that provided evidence about conditions that existed at the statement of financial position date, including the estimates inherent in the process of preparing financial statements. The accompanying financial statements do not recognize the effect of subsequent events with conditions that did not exist at the statement of financial position date, but disclosures of such events, if any, are included in the accompanying notes.

3. CONCENTRATION OF CREDIT RISK

The Organization maintains its cash balances in banks insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 per bank. As of December 31, 2021, the Organization's balances did not exceed the FDIC insured limit.

As of December 31, 2021, the Organization held \$61,536 with investment brokers covered by the Securities Investor Protection Corporation.

4. INVESTMENTS AND FAIR VALUE MEASUREMENTS

Fair values of assets measured on a recurring basis at December 31, 2021, are as follows:

	F	air Value	Inputs	Inputs		
U.S. Government Obligations	\$	310,577	\$ 310,577	\$	-	
Corporate Bonds		-	-		-	
Equity Securities		345,046	345,046		-	
Mutual Funds - Equity		58,291	58,291		-	
Money Market Funds		1,742			1,742	
	\$	715,656	\$ 713,914	\$	1,742	

Notes to Financial Statements December 31, 2021

4. INVESTMENTS AND FAIR VALUE MEASUREMENTS (CONTINUED)

Financial assets measured using Level 1 inputs are based on unadjusted quoted market prices in active markets for identical assets. Financial assets measured using Level 2 inputs are based primarily on quoted prices for similar assets in active or inactive assets. Financial assets valued using Level 3 inputs are valued using unobservable inputs to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at the measurement date. Unobservable inputs are developed based on the best information available in the circumstances, which might include the Organization's own data and assumptions. The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes to methodologies used at December 31, 2021.

Mutual Funds: Valued using quoted market prices which are available on the active market.

Certificates of Deposit: The asset has a specified term that is observable for substantially the full term of the asset.

Common Stocks, Corporate Bonds and U.S.: Valued at the closing price reported on the active market on which the individual securities are traded.

These valuation methodologies may produce a fair value measurement that is not indicative of net realizable value or reflective of future fair values. Furthermore, while the Organization believes its valuation methodologies are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The components of total investment return for 2021 are reflected below:

Interest and Dividends	\$ 15,149
Net Realized and Unrealized Gains (Losses)	110,765
Net Investment Income (Loss)	\$ 125,914
·	

5. PROPERTY AND EQUIPMENT

Property and equipment as of December 31, 2021 consisted of the following:

Land	\$ 207,332
Building and Improvements	2,442,394
Furniture and Office Equipment	156,179
Vehicles, Tractors and Mowers	212,287
Website	 44,001
	3,062,193
Less Accumulated Depreciation and Amortization	 (1,828,778)
Property and Equipment - Net	\$ 1,233,415

Depreciation and amortization expense for the year ended December 31, 2021 was \$185,835.

Notes to Financial Statements December 31, 2021

6. NOTES PAYABLE

During the year ended December 31, 2020, the Organization received a \$149,900 loan from the Economic Injury Disaster Loan (EIDL) program from the SBA. The interest rate for nonprofit organizations is 2.75% and repayable over a term up to thirty years. As of December 31, 2021, the Organization had \$149,259 reported as an EIDL loan liability.

As of December 31, 2021, the future maturities were as follows:

2022	\$ 3,262
2023	3,352
2024	3,4 4 6
2025	3,542
2026	 3,640
Thereafter	 132,017
Total	\$ 149,259

During 2021, the Organization financed the purchase of equipment with a sixty month loan bearing interest at 11%.

As of December 31, 2021, the future maturities were as follows:

2022	\$	7,501
2023		7,507
2024		7,516
2025		7,524
2026		6,276
Total	<u> </u>	36,324

7. RESTRICTED NET ASSETS

Net assets with donor restrictions activity for the year ended December 31, 2021 was as follows:

	Be	ginning of	Inv	estment					
Purpose Restricted	Year		I	ncome	R	eleased	End of Year		
Endowment Primate Enclosures	\$	112,406 -	\$	19,105 96,011	\$	(8,000) (96,011)	\$	123,511	
Total	\$	112,406	\$	19,105	\$	(8,000)	\$	123,511	

The Organization holds these funds restricted by donors for investment in perpetuity. The initial contribution to the endowment was a bequest with restrictions on the use of the investment earnings. The second restricted donation restricts the investment earnings to the sanctuary.

Notes to Financial Statements December 31, 2021

7. RESTRICTED NET ASSETS (CONTINUED)

Of the Organization's net assets without donor restrictions, the board of directors has designated a fund for the Primate Sanctuary. The amount has been set to fund the operations of the Primate Sanctuary for a year if an unforeseen circumstance affected the Organization. During the year, the activity in the board-designated fund was as follows:

	Beginning of				
	Year	Designations	Appropriations	End of Year	
Sanctuary	\$ 750,000	\$ 253,094	\$ (349,413)	\$ 653,681	

8. ENDOWMENT FUNDS

The Organization's endowment consists of a fund established by a donor who requires the contribution to be invested in perpetuity with the earnings used to support the operations of the Organization.

The Board of Directors has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as adopted by the state of Maryland as requiring the preservation of the fair value of the original gift as of the gift date. As a result of this interpretation, the Organization classifies as net assets with perpetual restrictions (a) the original value of gifts donated to the perpetual endowment, (b) the original value of subsequent gifts to the perpetual endowment, and (c) accumulations to the perpetual endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in perpetually restricted net assets are classified as either net assets with or without donor restrictions based on the donor stipulations.

Investment Return Objectives, Risk Parameters, and Strategies

The Organization has adopted investment and spending policies, for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment funds while also maintaining the purchasing power of those endowment assets over the long term. Accordingly, the investment process seeks to achieve an after-cost total real rate of return, including investment income as well as capital conservation, which exceeds the annual distribution with acceptable levels of risk.

Endowment assets are and will continue to be invested to result in a consistent inflation-protected rate of return that has sufficient liquidity to make an annual distribution, while growing the funds, if possible.

Investment risk is measured in terms of the total endowment fund, investment assets and allocation between asset classes and strategies are managed to not expose the fund to unacceptable levels of risk.

Notes to Financial Statements December 31, 2021

8. ENDOWMENT FUNDS (CONTINUED)

Changes in endowment net assets for the year ended December 31, 2021, are as follows:

	Without Donor Restrictions		With Donor Restrictions: Purpose		Res	ith Donor strictions: erpetual	Total		
Beginning of Year	\$	-	\$	-	\$	112,406	\$	112,406	
Interest and Dividends Net Appreciation of Investments		-		-		- 19,105		- 19,105	
Contributions		-		-		-		-	
Transfers Appropriation of		-		-		-		-	
Endowment Assets for Expenditure						(8,000)		(8,000)	
End of Year	\$	-	\$		\$	123,511	\$	123,511	

Endowment net asset composition by type of fund as of December 31, 2021, is as follows:

	Without Donor Restrictions		With Donor Restrictions: Purpose		With Donor Restrictions: Perpetual		Total	
With Donor Restrictions Board-Designated	\$	-	\$	-	\$	123,511	\$	123,511
Total Funds	\$	-	\$	_	\$	123,511	\$	123,511

9. JOINT FUNDRAISING AND EDUCATIONAL ACTIVITIES

The Organization incurred joint costs for mailings that included animal advocacy and public education messages and fundraising appeals. In accordance with FASB ASC 958-720-45-29, joint costs were allocated as follows:

Program Services Fundraising	\$ 96,306 30,412
Total Expenses	\$ 126,718

10. RETIREMENT PLAN

The Organization provides a 401(k)-retirement plan for the benefit of eligible employees. The plan allows eligible employees to defer a portion of their compensation, pursuant to Section 401(a) of the Internal Revenue Code. Employees are eligible for matching contributions after ninety days of employment. Until August 2017, employer contributions are discretionary. Starting in September 2017, employee contributions were matched each pay period. The Organization contributed \$19,723 to the 401(k) plan during 2021.

Notes to Financial Statements December 31, 2021

11. RELATED PARTY TRANSACTIONS

The Organization had various transactions with external organizational partners during 2021. Born Free Foundation and Born Free Ethiopia are related parties because of shared leadership personnel.

There are no receivables or payables between the Organization and Born Free Foundation as of December 31, 2021.

There were no transactions Born Free Ethiopia during 2021 and no related party receivables or payables have been recorded.

12. OPERATING LEASE

During 2017, the Organization signed a lease agreement for office space in Silver Spring, Maryland. The lease term is eighty-nine months, with the first five months rent-free. Initial monthly payments of \$2,977 are due with annual escalations of 2.75%. Commencing on the first anniversary of the lease, the Organization will pay a pro-rata share of the building's operating charges and real estate taxes.

Future minimum lease payments at December 31, 2021, were as follows:

2022	\$	39,731
2023		40,824
2024		41,946
2025		3,503
Total	<u> </u>	126,004

Rent expense for the year ended December 31, 2021 was \$37,193.

13. LIQUIDITY AND AVAILABILITY

The following represents the Organization's financial assets at December 31, 2021:

Financial Assets at Year End: Cash and Cash Equivalents Grants and Contributions Receivable Accrued Interest Investments	\$ 335,951 65,551 4,846 715,656
Total Financial Assets	1,122,004
Less Amounts Not Available To Be Used Within One Year: Board-Designated Net Assets Net Assets With Donor Restrictions	(653,681) (123,511)
Financial Assets Available to Meet General Expenditures Over the Next Twelve Months	\$ 344,812

As part of the Organization's liquidity management plan, cash in excess of daily requirements is transferred to income generating accounts.